








2012 Montana IT Conference: Summary of Presenters and Presentations for the PM Track (in order of appearance)
As of October 3, 2012

	Presenter Name	Picture	Bio	Presentation Title	Presentation Synopsis	3-5 Primary Points
1	Jennifer McNeill		Jennifer McNeill is the Senior Manager for the Midwest for Oracle Corporation's Public Sector team and also represents Oracle's Office of the CTO. Ms. McNeill utilizes her expertise in the Information Technology industry, which includes an emphasis on management consulting, legacy modernization, business management, and project planning. Ms. McNeill has built a solid reputation as a business expert through her speaking engagements for audiences globally. She speaks to various audiences and at technology tradeshow, provides insight to numerous industry publications, and has been regularly featured in the Globe and Mail and other technical trade magazines.	Delivering IT Projects On-time and within Budget	IT projects fail regularly with costs and timelines being difficult to manage. Although companies regularly blame software for the problems incurred with delivery of projects, the real reason they fail is usually due to poor project planning. Due to the economic slowdown, organizations are encountering significant problems in obtaining resources and funding for mission critical projects that require delivery at a reasonable cost and in a time efficient manner. In order to meet the challenges of projects, there are specific strategies that can be applied for success. This presentation will review the key components of a successful IT project and provide in-depth project management techniques to ensure the project is completed on-time and within budget.	<ul style="list-style-type: none"> Proven Project Management techniques Best Practices of successful projects How to maintain cost control of projects Tips to ensure delivery of a successful project
2	Tony Etherington		Tony Etherington is a Project Manager/Business Analyst for the Department of Transportation. He received his Project Management Professional (PMP) Certification in June of 2010 and his Certified Business Analyst (CBAP) designation in August of 2011. Tony has worked as a business analyst on numerous business projects at MDT addressing documenting current business processes; identifying business problems and opportunities; identifying possible solutions; and defining the proposed solution. As a project manager Tony has led business teams in implementing business process changes, organizational changes and technology changes.	Building the Business Case	This presentation talks about the process for building the business case and questions that should be answered during each step of the process.	<ul style="list-style-type: none"> Define Business Need Define Current State Define Desired State Determine Solution Approach Build Business Case
3	Gartner	Gartner Representative	TBD	Creating and Executing an Effective Governance Process	Successfully implementing governance requires both leadership and execution. This session focuses on designing a Governance Process to suit the specific needs of your organization. We discuss the components of a Governance Process, how to design a process for your organization, and how to determine the effectiveness of the process.	<ul style="list-style-type: none"> The reasons for having an IT project governance process How to go about setting up this process in your agency Now that it's in, what next? Some ideas on how to be sure it keeps going.
4	Greg Schneider		Greg Schneider is a Senior Project Manager at the Montana Department of Revenue responsible for high-level operational analysis and planning. He is a certified project management professional (PMP) and Six Sigma Green Belt. Greg has fifteen years of experience in public and private sectors, with focuses on project management, data management and information systems.	Are We There Yet? The long, winding road to project portfolio maturity	<p>This is a follow-up from last year's presentation on the Department of Revenue's road down the implementation of project portfolio and project governance.</p> <p>This presentation is designed to go beyond the basics of what is a portfolio and why you should have one and talk more about the evolution of the concept and how it affects all pieces of an organization.</p>	<ul style="list-style-type: none"> Successes and Failures of Revenue's second year with the Portfolio Who should own the portfolio The connection between the portfolio and enterprise performance management Technical Debt - The lingering effect of project failures
5	Dan Drislane		Dan Drislane is founder of Frontier Strategies, Inc. in Livingston, Montana, an IT consulting firm begun in 1991 in Michigan. He has 29 years of experience in business analysis, business process analysis and project management. Dan's work with clients focuses on two goals: transforming the IT organization's culture so it will be more agile and accountable to business; and integrating an organization's vision and supporting business processes with its enterprise business and system architecture.	The 360® Analyst	As businesses strive to become more agile, so too must business analysts. This topic explores the many different channels in which the BA must be effective; the complex nature of today's business challenges that the BA must incorporate into analysis; and demands placed on BAs to not only understand new software development paradigms, but technology shifts that make elaborating business requirements more than just plain old line item requirements. Presentation also includes a survey of	<ul style="list-style-type: none"> How today's unrelenting focus on business and technical agility provides new challenges for the Business Analyst. Why traditional line item requirements can't paint the whole picture of what a business needs. A survey of visual modeling techniques that contribute to a more

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					fourteen business and process analysis techniques that analysts can leverage to produce highly detailed business solution specifications.	<ul style="list-style-type: none"> complete business specification (with details provided in companion 360 Degree session). How the intersection of business processes, business rules, automation capabilities and people is unavoidable.
6	Dan Drislane		Dan Drislane is founder of Frontier Strategies, Inc. in Livingston, Montana, an IT consulting firm begun in 1991 in Michigan. He has 29 years of experience in business analysis, business process analysis and project management. Dan's work with clients focuses on two goals: transforming the IT organization's culture so it will be more agile and accountable to business; and integrating an organization's vision and supporting business processes with its enterprise business and system architecture.	The 360° Analyst's Toolbox	<p>This session is a companion session to the session: The 360° Analyst. Attendees are encouraged to attend The 360° Analyst <u>before</u> attending this session. This presentation defines and explains fourteen business and process analysis techniques that analysts can leverage to produce highly detailed business solution specifications:</p> <ol style="list-style-type: none"> 1. Authority and Role Capture 2. Business Entity Modeling 3. Business Event Capture and Modeling 4. Business Process Modeling 5. Business Rule Capture and Modeling 6. Business Scenario Capture and Refactoring 7. Content Modeling 8. Metric Identification and Linkage 9. Navigation Diagram Modeling 10. Requirements Capture and Refactoring 11. State Modeling 12. Usage Scenario Modeling 13. Use Case Modeling and Development 14. Workflow Modeling 	<ul style="list-style-type: none"> How visual modeling techniques contribute to a more complete "business specification." Overview of 14 techniques
7	Mike Goehring		Mike Goehring is a Senior Program Manager for Communication Resources, Inc. and works virtual from his house in Clancy to deploy telecommunications solutions for companies around the globe. Mike is a Project Management Professional (PMP) and Certified ScrumMaster (CSM) with 17 years of experience in software development, infrastructure build-out, technical architecture, and wireless/wired projects and programs. Currently Mike deploys projects and programs utilizing a hybridized Agile service-delivery approach which maximizes go-to-market and minimizes the pain and agony typically associated with programs and projects.	The Agile Framework	An overview of the Agile Manifesto and the subsequent Agile Framework. The presentation will provide a general overview of the various Agile methodologies and provide insight into what to use when with who.	<ul style="list-style-type: none"> The Agile Manifesto – how and why it was created The Agile Framework – what it encompasses Overview of various Agile methodologies What to use when with who Hybridization – making it work for your project
8	Kenny Smith		Kenny Smith is a Senior Manager with Deloitte Consulting based in Pittsburgh, PA. Kenny has over 8 years of experience in technology and the Public Sector focused on the delivery in Integrated Eligibility systems to Health and Human Services Organizations. Over the course of his career Kenny has worked with the states of Texas, Michigan, Maryland, West Virginia and now Montana. Kenny is the Project Manager for Deloitte's project with the Department of Public Health and Human Services implementing a new SNAP/TANF and Enterprise Architecture solution.	"Go" or "No Go"? Large scale system development critical milestone management	This session covers phase exit and entrance decision-making and management in a large IT transformation project; specifically, the critical time of exit from UAT and entrance to pilot and then the subsequent exit from pilot and entrance to implementation. Deloitte will present a detailed approach, tools and techniques, key considerations, and the Change Management Imperative. The presentation will draw upon a case study of the recent DPHHS large scale system development project, CHIMES-SNAP/TANF/Shared Fiscal Services Layer and Enterprise Architecture	<ul style="list-style-type: none"> A detailed approach to managing against well-defined exit and entrance criteria The importance of transparency in Project Management and transparency defined Overcoming "fear" with "fact" in making "go" versus "no-go" decisions Change/scope management and the role of focused "prioritization" in moving large IT projects forward

